GENERAL FUND REVENUE ACCOUNT

85.6 4,27 77.2) 59.0 2,06 53.8) (7 62.5 11.6 1,66 12.3 92	61.5 1,892 75.8 4,515 0.0 (64.1 2,479 74.1) (108 0.0 (62.4 2,109 25.7 1,221	5.5 4,569.3 0.0 0.0 9.9 2,629.0 3.6) (58.8) 0.0 0.0 0.3 2,052.4 1.9 1,079.8
85.6 4,27 77.2) 59.0 2,06 53.8) (7 62.5 11.6 1,66 12.3 92	75.8 4,515 0.0 0 64.1 2,475 74.1) (108 0.0 0 62.4 2,109 25.7 1,221	5.5 4,569.3 0.0 0.0 9.9 2,629.0 3.6) (58.8) 0.0 0.0 0.3 2,052.4 1.9 1,079.8
77.2) 59.0 2,06 53.8) (7 62.5 11.6 1,66 12.3 92	0.0 (0.0 (0.0 (0.0 (0.0 (0.0 (0.0 (0.0	0.0 0.0 0.9 2,629.0 0.6 (58.8) 0.0 0.0 0.3 2,052.4 1.9 1,079.8
59.0 2,06 53.8) (7 62.5 11.6 1,66 12.3 92	64.1 2,479 74.1) (108 0.0 0 62.4 2,109 25.7 1,221	2,629.0 3.6) (58.8) 0.0 0.0 0.3 2,052.4 1.9 1,079.8
53.8) (7 62.5 11.6 1,66 12.3 92	74.1) (108 0.0 (62.4 2,109 25.7 1,221	3.6) (58.8) 0.0 0.0 0.3 2,052.4 1.9 1,079.8
62.5 11.6 1,66 12.3 92	0.0 0 62.4 2,109 25.7 1,221	0.0 0.0 9.3 2,052.4 1.9 1,079.8
11.6 1,66 12.3 92	62.4 2,109 25.7 1,221	9.3 2,052.4 1.9 1,079.8
12.3 92	25.7 1,221	1,079.8
	,	·
57 7) (5 O2		
, , , ,	36.6) (7,338	3.4) (6,937.1)
91.6 2,36	66.2 1,591	1,584.4
57.9 6,44	45.0 6,363	5,880.0
55.3) (20	00.0) (200	0.0) (200.0)
82.1 2,71	12.1 3,185	5.6 2,034.6
847 8 9	57.1 9,348	3.6 7,714.6
2	282.1 2 <u>,</u> 7	282.1 2,712.1 3,185

CHIEF EXECUTIVE'S OFFICE

Principal Activities	Final Outturn 2018/19 £'000	Original Estimate 2019/20 £'000	Forecast 2019/20 £'000	Original Estimate 2020/21 £'000
Chief Executive's Office	21.4	0.0	0.0	0.0
Human Resources Service Human Resources Function	(9.5) 7.3	(40.1) 40.1	(37.0) 37.0	(40.7) 40.7
Net Total Expenditure	19.2	0.0	0.0	0.0

COMMUNITY & LEISURE SERVICE

Principal Activities	Final Outturn 2018/19 £'000	Original Estimate 2019/20 £'000	Forecast 2019/20 £'000	Original Estimate 2020/21 £'000
Leisure Management	(20.4)	0.0	0.0	3.3
Parks, Countryside & Sport				
Managed Sports Facilities	(160.9)	(1,316.0)	(1,258.6)	(1,743.6)
Outdoor Sports Facilities	224.0	189.0	297.3	200.8
Playgrounds	32.4	11.3	42.9	13.0
Sports Development	31.6	18.1	25.1	26.0
Cemeteries	(12.9)	(85.4)	(16.0)	(79.1)
Grounds Maintenance	348.2	100.0	365.4	113.3
Nature Reserves	103.7	113.2	192.9	131.9
Urban Parks & Open Spaces	436.6	360.1	423.0	390.0
Total - Parks, Countryside	1,002.7	(609.8)	72.0	(947.7)
& Sport				
Community Development				
Community Engagement	1,207.2	1,174.3	1,221.5	1,277.4
Total - Community	1,207.2	1,174.3	1,221.5	1,277.4
Development				
Arts & Culture				
Andover Summit Events	13.6	11.2	13.8	15.6
Arts Function	28.3	26.3	10.3	28.3
The Lights	521.9	500.5	517.4	523.7
Heritage	51.5	59.0	57.3	60.4
Total - Arts & Culture	615.3	597.0	598.8	628.0
Net Total Expenditure	2,804.8	1,161.5	1,892.3	961.0

ENVIRONMENTAL SERVICE

Principal Activities	Final Outturn 2018/19 £'000	Original Estimate 2019/20 £'000	Forecast 2019/20 £'000	Original Estimate 2020/21 £'000
Grounds Maintenance Waste Collection Green Waste Collection Street Cleansing Vehicle Workshop ES Technical Depot costs	1,146.7 2,158.6 (102.9) 973.4 110.7 0.0 (0.9)	1,199.0 2,009.6 (146.1) 1,073.6 115.4 0.0 24.3	1,158.1 2,291.6 (120.0) 1,035.1 126.6 0.0 24.1	1,138.6 2,232.5 (134.6) 926.2 106.3 287.3 13.0
Net Total Expenditure	4,285.6	4,275.8	4,515.5	4,569.3

FINANCE SERVICE

Principal Activities	Final Outturn 2018/19 £'000	Original Estimate 2019/20 £'000	Forecast 2019/20 £'000	Original Estimate 2020/21 £'000
Finance Service	(77.2)	0.0	0.0	0.0
Net Total Expenditure / (Income)	(77.2)	0.0	0.0	0.0

HOUSING & ENVIRONMENTAL HEALTH SERVICE SUMMARY ESTIMATES

Principal Activities	Final Outturn 2018/19 £'000	Original Estimate 2019/20 £'000	Forecast 2019/20 £'000	Original Estimate 2020/21 £'000
General Management	(10.3)	0.0	0.0	1.7
Housing Options	453.2	649.5	940.0	1,026.9
Hampshire Home Choice	7.0	1.7	1.0	1.9
Housing Development	48.0	179.8	147.1	185.9
Business Support Team	(6.4)	0.0	0.0	1.6
Pest Control	114.7	68.1	133.4	114.3
Environmental Protection	286.9	340.1	405.7	398.8
Housing Standards	291.8	218.9	210.0	273.7
Animal Welfare	98.6	110.3	124.5	118.2
Health Protection	275.5	495.7	518.2	506.0
Net Total Expenditure	1,559.0	2,064.1	2,479.9	2,629.0

I.T. SERVICE
SUMMARY ESTIMATES

Principal Activities	Final Outturn 2018/19 £'000	Original Estimate 2019/20 £'000	Forecast 2019/20 £'000	Original Estimate 2020/21 £'000
Management	(770.6)	(990.6)	(988.0)	(978.3)
Service Desk	(18.0)	66.7	51.5	` 70.5 [°]
Infrastructure	466.7	520.7	484.0	509.2
Corporate Services	268.1	329.1	343.9	339.8
Net Total Income	(53.8)	(74.1)	(108.6)	(58.8)

LEGAL & DEMOCRATIC SERVICE

Principal Activities	Final Outturn 2018/19 £'000	Original Estimate 2019/20 £'000	Forecast 2019/20 £'000	Original Estimate 2020/21 £'000
Legal				
Legal Service	134.4	(277.9)	(361.3)	(134.2)
Land Charges	(81.4)	(90.8)	(82.2)	(74.2)
Democratic				
Council Elections	258.6	326.3	380.6	152.1
Registration of Electors	160.1	80.8	84.6	85.7
Lotteries, Amusements and Gaming Permits	24.2	(7.2)	(7.0)	(7.2)
Alcohol and Entertainment Licensing	(47.9)	(33.7)	(28.2)	(35.0)
Scrap Metal Dealers	2.1	(0.1)	1.0	2.3
Hackney Carriages and Private Hire Vehicles	12.4	2.6	12.5	10.5
Net Total Expenditure	462.5	0.0	0.0	0.0

PLANNING & BUILDING SERVICE SUMMARY ESTIMATES

Principal Activities	Final Outturn 2018/19 £'000	Original Estimate 2019/20 £'000	Forecast 2019/20 £'000	Original Estimate 2020/21 £'000
Development Control & Enforcement	2,077.8	1,691.9	2,131.0	2,052.3
Building Control	33.8	(29.5)	(21.7)	0.1
Net Total Expenditure	2,111.6	1,662.4	2,109.3	2,052.4

PLANNING POLICY & ECONOMIC DEVELOPMENT SERVICE SUMMARY ESTIMATES

Principal Activities	Final Outturn 2018/19 £'000	Original Estimate 2019/20 £'000	Forecast 2019/20 £'000	Original Estimate 2020/21 £'000
Planning Policy	464.8	577.0	744.6	768.7
Local Development Framework	88.1	144.2	190.5	108.1
Climate Change	0.8	11.0	11.0	0.0
Total Planning Policy	553.7	732.2	946.1	876.8
Economic Development and Promotion	108.3	76.2	82.2	80.9
Promotion of Tourism	114.7	98.0	172.3	101.4
Total Economic Development and Promotion	223.0	174.2	254.5	182.3
Town Centre Management	35.6	19.3	21.3	20.7
Net Total Expenditure	812.3	925.7	1,221.9	1,079.8

PROPERTY & ASSET MANAGEMENT SERVICE SUMMARY ESTIMATES

Estates Support Unit	863.6	1,934.2		
		1,304.2	59.9	51.3
Rental Income				
Andover Market	(20.0)	(30.1)	71.9	70.5
Business Park Development	(5,723.6)	(5,903.3)	(5,640.9)	(5,769.2)
Union Street	(82.2)	(76.6)	(36.4)	(39.4)
Chantry Centre	(1,375.2)	(371.4)	(713.1)	(414.2)
Investment Properties	(1,061.3)	(1,138.9)	(1,055.6)	(1,189.1)
Corporate Properties	(324.5)	(576.5)	(495.9)	(507.5)
Total - Rental Income	(8,586.8)	(8,096.8)	(7,870.0)	(7,848.9)
Premises Management				
Public Halls	271.1	51.1	295.2	241.0
Leisure Facilities	47.6	45.1	35.6	38.5
Public Conveniences	201.3	144.1	190.3	176.4
Office Accommodation	(1,413.4)	514.0	101.9	117.0
Andover Magistrates Court	66.5	67.3	74.5	67.7
Depot Costs	(71.6)	(75.8)	4.5	(3.5)
Andover Bus Station	15.2	15.9	110.5	95.2
Building Maintenance	204.8	109.0	164.9	199.0
Building Cleaning	62.3	2.7	91.2	93.1
Maintenance Works	0.0	395.7	106.5	302.7
Total - Premises Management	(616.2)	1,269.1	1,175.1	1,327.1
Transport				
Engineers	13.0	169.5	268.0	291.8
Highways	160.4	7.8	11.3	13.8
Parking	(1,046.5)	(1,281.4)	(1,037.7)	(827.2)
Community Transport	54.8	61.0	55.0	55.0
Total - Transport	(818.3)	(1,043.1)	(703.4)	(466.6)
Net Total Income	(9,157.7)	(5,936.6)	(7,338.4)	(6,937.1)

REVENUES SERVICE

Principal Activities	Final Outturn 2018/19 £'000	Original Estimate 2019/20 £'000	Forecast 2019/20 £'000	Original Estimate 2020/21 £'000
Customer Services Unit	101.5	965.0	0.0	9.7
Local Taxation Services	759.5	636.2	773.3	918.0
Council Tax Support Administration	411.7	426.1	452.0	445.5
Housing Benefit - Rent				
Allowances Administration	218.9	338.9	365.8	211.2
Net Total Expenditure	1,491.6	2,366.2	1,591.1	1,584.4

NET COST OF BENEFITS PAYMENTS

Principal Activities	Final Outturn 2018/19 £'000	Original Estimate 2019/20 £'000	Forecast 2019/20 £'000	Original Estimate 2020/21 £'000
Council Tax Benefits Housing Benefit - Rent Allowances	(8.5) (146.8)	0.0 (200.0)	0.0 (200.0)	0.0 (200.0)
Net Total Income	(155.3)	(200.0)	(200.0)	(200.0)

CORPORATE & DEMOCRATIC CORE SUMMARY ESTIMATES

Principal Activities	Final Outturn 2018/19 £'000	Original Estimate 2019/20 £'000	Forecast 2019/20 £'000	Original Estimate 2020/21 £'000
Corporate Management				
Corporate Management	1,259.8	489.3	714.1	606.6
Delivering Public Services Electronically	43.9	12.0	12.0	12.0
Corporate Public Relations, Information and Consultation	165.5	12.3	14.5	14.8
Best Value & Performance	79.8	11.5	12.0	11.6
Emergency Planning	32.6	33.6	35.3	33.8
Net Total Expenditure	1,581.6	558.7	787.9	678.8
Democratic Representation and Management				
Councillors	832.4	458.8	480.6	471.0
Councillor Meetings	453.7	403.4	430.1	420.8
Mayoral Office	87.2	38.2	36.6	38.0
Civic Ceremonies	10.6	6.5	7.0	7.5
Subscriptions	22.5	22.3	22.0	23.0
Representing Local Interests	6.2	0.0	0.0	0.0
Other Democratic Activities	135.3	19.9	18.5	21.1
Net Total Expenditure	1,547.9	949.1	994.8	981.4
Allocated Central Overheads	(10.7)	(18.1)	164.0	158.2
Non-Distributable Costs	1,163.3	1,222.4	1,238.9	216.2
Net Total Expenditure	4,282.1	2,712.1	3,185.6	2,034.6